## **Indicators in action/2**

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## Agenda 09.30-12.00

01	02	03
Discussion of the indicators	Preliminary results from the online survey	Wrap up and next steps



## Indicator exchange so far...

5 March	15 May + spring	26 June	Summer	4 October
IKF Meeting, Riga	<b>Online event +</b> <b>Collect feedback</b>	Online meeting	Survey	Online meeting
Discuss uptake of common indicators and identify challenges	Establish working group on indicators: introduce fiche and collect feedback to certain indicators (fiche)	<b>Continue</b> <b>discussions</b> about those common Interreg indicators that had a high uptake & have received rather controversial labels in Riga.	<b>Online survey</b> among all programmes on the use of indicators.	<b>Continue</b> <b>discussions</b> about those common Interreg indicators that had a high uptake & have received rather controversial labels in Riga.

## **Objectives**

- Continue the review indicators based on feedback provided in the Excel file, including common Interreg indicators and programme-specific indicators
- Establish a shared understanding regarding the definition, interpretation, and application of these indicators
- Determine the next steps: how to continue

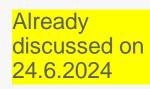




## **Discussion of the common indicators**



### Please prepare for these 7 indicators



#### **Common output indicators**

RCO116: Jointly developed solutions RCO84: Pilot actions developed and implemented jointly RCO87: Organizations cooperating across borders RCO83: Strategies & action plans jointly developed

#### **Common result indicators**

RCR104: Solutions taken up or up-scaled RCR79: Joint strategies and action plans taken up RCR84: Organizations cooperating post-project

#### **Programme specific indicators**

PSI: Organisations with increased institutional capacities due to their participation in cooperation activities across borders

Programme	Name
	Strand (A, B, C, D)
Description	Indicator Code
	Indicator Name
Indicator used	SO: please list all SOs, where you use this indicator
Programming	Definition: which definition did you use internally?
	<b>Interpretation:</b> how did you interpret the indicator? Any difficulties with the definition?
	Assumptions: what key assumptions (per SOs) did you use for calculating the target? How did you calculate it?
	<b>Calculation issues when programming and setting targets:</b> what were the challenges you are facing with the calculations and target setting (per SOs)?
Guidance to applicants	Interpretation: Do applicants raise any interpretation difficulties?
	<b>Calculation issues when guiding applicants:</b> do you face any challenges with the applicants?
Contracting	Frequent need to amend/ change applicants' targets: did you often need to change the target values provided by the applicants?
Project monitoring	<b>Clear–cut and valid evidence for delivery of output / result:</b> did you manage to define the evidence for the output and result delivery? Does it work in practice?
	<b>Establish a firm validation system:</b> was it easy/difficult to establish a validation system? Why?
	<b>Counting or double-counting issues:</b> Do you face any difficulties with the counting? Which one? Why?
Communicati on on results	Use in communication on programme achievements among programme stakeholders: how do you communicate the programme achievements?
Any proposed amendments	If you think the indicator needs to be amended, please indicate what should be changed?
Additional comments	What else would you like to mention about this indicator?



## Thank you for filling in the fiche

- ABH
- Alpine Space
- Atlantic Area
- BSR
- Central Europe
- CZ-PL
- Danube
- DE-NL
- EE-LV
- Euro MED
- HU-HR
- HU-SK
- HU-SR
- Interreg Europe

- IPA BG-SR
- IT-HR
- Next Black Sea Basin
- Next HUSKOUA
- NEXT ROMD
- NEXT ROUA
- NSR
- Peace
- RO-BG
- RO-SR
- Saxony PL
- South Baltic



7

## **RCO87: Organisations cooperating across borders**

Programming	In use for (23 out of 27):
	• SOs: 1.1, 1.2, 1.3, 1.4, 2.1, 2.5, 2.6, 2.7, 2.8, 3.2, 4.1, 4.5, 4.6, 5.1, ISO 1, all (4)
	<ul> <li>Use of EC definition (9); no difficulties with interpretation (9)</li> <li>More precise explanation what to do if organisations drops out (1)</li> </ul>
Definition &	<ul> <li>Narrower definition (without associated) (3); those in partnership agreement (1)</li> </ul>
interpretation issues	• Explanation on role of associated organisations (1); wider approach based on stakeholders (1)
	• Quality requirement: Intent to start sustainable cooperation must be clear (1); clarification
	regarding expectations related to active involvement (1)
	<ul> <li>Based on data from 2014-2020 (average budget &amp; partner numbers (3; 4; 8; 9; 15 up to 28) per project, average cost for participation in a project etc.)</li> </ul>
Calculation approach	<ul> <li>Assumption: 70% of unique orgnisations (1); in other cases 80% (2) – considering evt. double</li> </ul>
	counting
Challenges with target	<ul> <li>No particular challenges (9)</li> </ul>
setting	<ul> <li>Considering the avoidance of double counting in calculations (4)</li> </ul>
-	Estimations for newly introduced small-scale projects (1)
Reasons for not using	<ul> <li>Attempt to keep the overall no of indicators used very low &amp; RCO87 does not capture the actions listed for each specific objective (1)</li> </ul>
it	<ul> <li>RCO87 does not capture the unique characteristics of Interreg (1)</li> </ul>
	• N/A (2)
Guidance to	<ul> <li>No difficulties encountered up to now (11)</li> </ul>
applicants	Too early to say (3)
	<ul> <li>Sometimes other organisations beyond partnership &amp; associated counted (2)</li> </ul>
Challenges	<ul> <li>Identifying legal entities that count as organisation (1)</li> </ul>
	<ul> <li>Handling of participation in several projects (1)</li> </ul>
	No challenges (6)
Contracting	Revision in few cases (6) (reasons see under challenges in guidance to applicants)
5	<ul> <li>Many revisions required (1)</li> </ul>
	Too early to say (2)

## **RCO87: Organisations cooperating across borders**

Project monitoring	<ul> <li>Not yet any reports received - too early to say (7)</li> <li>No particular problem (2)</li> </ul>
Validation	<ul> <li>Signature of partnership agreement (PA) as key evidence (3); FA as key evidence (1)</li> <li>System description is work in progress (3); methodology on all indicators developed (1)</li> <li>Clearance procedure for indicators values in place (1)</li> <li>Easily validated (1)</li> </ul>
Counting	<ul> <li>Challenge: Avoiding / high risk of double counting (6); necessitates decision under which SO to count (3)</li> <li>Too early to say (5)</li> <li>No difficulties up to now (5)</li> <li>Recommendation for beneficiaries to use unique identifier available in monitoring system (1)</li> <li>Considering evt. own calculation system next to JeMS (1)</li> </ul>
Communication on results	<ul> <li>Presented on website and during programme events (2)</li> <li>Used since number achieved is quite impressive (1)</li> <li>Aggregation per SO (1)</li> <li>Outputs are used more in "storytelling" during the project implementation (1)</li> <li>Maybe best communicating no of organisations taking part in cooperation and supplement it with some testimonials reflecting on cooperation, i.e. not on the project topic but on the added value of cooperation</li> </ul>
Any proposed amendments	<ul> <li>Check double counting at SO not at programme level (4)</li> <li>Rename highlighting Interreg achievements: 'No of partnerships established to enhance the European territorial cooperation.'</li> <li>Pair it with indicator that says more on implementation (1); skip it for lack of AV beyond partner count (1)</li> </ul>
Conclusion	<ul> <li>Fit for wide uptake and wide coverage: used across all POs and ISOs</li> <li>Eliminating / avoiding double counting is perceived as a challenge by visible no of programmes</li> </ul>

## **RCO116: Jointly developed solutions (N=23)**

Programming	<ul> <li>Widely used in PO1 + PO2 and sometimes in PO4, PO5 and ISO 6.1</li> </ul>
Definition & interpretation issues	<ul> <li>Following SWD definition, sometimes with SO specific elements (N=12/23)</li> <li>No specific difficulties (N=8/23)</li> </ul>
Calculation approach	<ul> <li>Target values based on budget available, expected average cost per project and assumptions on number of solutions per project</li> <li>In most programmes each project is assumed to generate at least 1 solution (as high as 4 per project in 1 programme.)</li> </ul>
Challenges with target setting	<ul> <li>11/12 reported no specific difficulties, used past monitoring data and adapted it.</li> </ul>
Reasons for not using it	<ul> <li>Linking solutions with previous joint actions seen as restrictive (N=9/23)</li> <li>Preference for other indicators (RCO84, RCO117, RCO87)</li> </ul>
Guidance to applicants	
Challenges	<ul> <li>5 programmes report no specific difficulties (yet) or describe their indicator factsheets</li> <li>Other programmes report issues with lack of common understanding of "solutions" or disinterest of projects generally</li> </ul>
Contracting	<ul> <li>Six programme reported some or a significant need to revisit the projects' proposed target setting linked to the use of this indicator</li> </ul>

10

## **RCO116: Jointly developed solutions**

Project monitoring	
Validation	<ul> <li>6 programmes reported no experience to date or that validation systems are still being established</li> <li>6 programmes described (some in detail) the evidence required for validation</li> </ul>
Counting	<ul> <li>Six programmes reported some or a significant need to revisit the projects' proposed target setting linked to the use of this indicator;</li> <li>Need to distinguish confusion between pilot actions vs solutions (1), and not linked to administrative and legal obstacles (2).</li> </ul>
Communication on results	<ul> <li>Most communication will focus on the project specific thematic narratives and achievements as these are more easily understood</li> <li>Indicators will be used by SO and to report to Monitoring Committees</li> </ul>
Any proposed amendments	<ul> <li>Most replies were silent, waiting for more practical experience or expressed a preference to keep it as is.</li> <li>One programme proposed differentiation based on type of solution (IT, governance, territorial development,)</li> <li>Need for a clearer definition regarding the connection between RCO84 and RCO116</li> </ul>
Additional comments	<ul> <li>3 programmes replied:</li> <li>1 programme suggests breaking link with RCO84; another programme suggests the reverse.</li> <li>"A very concrete indicator, showing that tangible things are done in CBC".</li> </ul>
Conclusion	

## **RCR84: Organisations cooperating post-project**

Programming	In use for (19):
Definition & interpretation issues	<ul> <li>SOs: ISO 1 (9), ISO 2 (1), all SOs (3), 1.3, 2.1, 2.4, 2.6, 2.7, 3.2, 4.1, 4.2, 4.5, 4.6 (5)</li> <li>Use of EC definition acc. to fiche (10)</li> <li>Clarification on type of document expected (3)</li> <li>Clarification that sustained cooperation without formal agreement is o.k.</li> <li>Contextualised for EUSDR (1)</li> <li>Clarification: link to RCO 87 (4), specific expectation regarding scope, time frame and evidence of cooperation (4)</li> </ul>
Calculation approach	<ul> <li>Pre-defined ratio (percentage) between RCO 87 and this RCR – (range from 1:1; 1:0.8; 1:0.7 1:0.5; 1:0.4 with 0.5 (50%) being quite popular) (6)</li> <li>Based on data from 2014-2020 (average project budget, cost per strategy etc.) (2)</li> <li>Concise calculation based on scope of support for MRS (2)</li> </ul>
Challenges with target	<ul> <li>Majority saw no particular difficulties (9)</li> </ul>
setting	<ul> <li>Estimations perceived as challenging (2)</li> </ul>
Reasons for not using it	<ul> <li>Does not capture the actions listed for each specific objective (1)</li> <li>Not adapted to the IE rationale (1)</li> <li>Due to technical reasons related to data collection after project completion (1)</li> <li>Not used. We have paired the output indicator organisations cooperating across borders with the programme-specific indicator on organisations with increased institutional capacity (1)</li> </ul>
Guidance to applicants	<ul> <li>Majority encountered no difficulties up to now (8)</li> <li>Too early to say (2)</li> </ul>
Challenges	<ul> <li>Concerns related to formalised cooperation raised (not related to indicator as such) (1)</li> <li>Sometimes additional organisations counted (beyond LP + PPs) (1)</li> </ul>
Contracting	<ul> <li>Too early to say (3)</li> <li>In few cases target revision (2)</li> <li>In several cases revision required (1)</li> </ul>

## **RCR84: Organisations cooperating post-project**

	Too early to say (3)
Project monitoring	<ul> <li>Too early but not expecting difficulties (3)</li> </ul>
Validation	<ul> <li>No difficulties (3)</li> <li>Programme uses specific guidance document and/or monitoring tools (2)</li> <li>Specific document in development (3)</li> </ul>
Counting	<ul> <li>Same risk for double counting as for RCO 87; handled at programme level (3)</li> <li>Too early to say (3)</li> <li>Specific explanation for beneficiaries provided (1)</li> <li>Encouraging beneficiaries to use identification code in monitoring system enabling automated checks (1)</li> <li>No challenges expected owing to small number of projects in related PO/ISO (1)</li> </ul>
Communication on results	<ul> <li>Regularly communicated to MC and in various channels (8)</li> <li>Part of MRS support monitoring – not widely communicated as such (1)</li> <li>Too early to say (3)</li> </ul>
Any proposed amendments	<ul> <li>To monitor developments up to one year after the project end does not seem to be necessary as per definition the project is able to report on the planned cooperation upon completion (3)</li> <li>Proposed to count informal cooperation too (1)</li> <li>Proposed to consider double counting at SO level instead of programme level (3)</li> <li>Renaming it into 'No of joint initiatives successfully implemented as a result of established partnerships'</li> </ul>
Additional comments	<ul> <li>Limited added value compared to RCO 87 (1)</li> <li>Better instead of focusing only on quantitative achievement to look into substance, pass the "aim for high, but it's o.k. to fail" approach if explanation for failure is provided.</li> </ul>
Conclusion	<ul> <li>Solid uptake across the POs; very often used for ISO 1</li> <li>Frequently used in par together with RCO 87 (as planned) – but wide range in ratios pre-set by the programmes</li> <li>Eliminating double counting perceived as extra burden for programmes</li> <li>No other major difficulties experienced / expected in use</li> </ul>

## RCR79: Joint strategies & action plans taken up

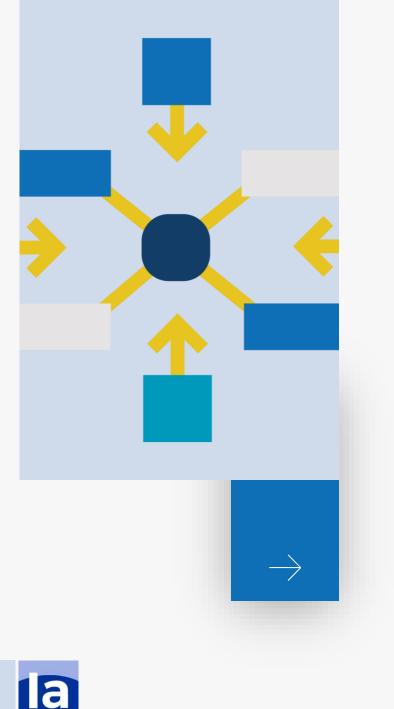
Programming	In use for (19): • SOs: 1.1, 1.2, 2.1, 2.2, 2.3, 2.4 (8), 2.5, 2.6, 2.7 (5), 3.1, 3.2, 4.1, 4.6, 4.9 (PEACE+), ISO1, ISO2, ISO6.2, ISO6.3, ISO6.6, all
Definition & interpretation issues	<ul> <li>Several programmes reported no difficulties encountered, in part because there is a clear link to the output indicator RCO83 (6)</li> <li>Practical definition of 'taken up' (1)</li> <li>Definition of 'strategy' and 'action plan' (1)</li> </ul>
Calculation approach	<ul> <li>Based on data from 2014-2020 (3)</li> <li>Linked to targets for RCO83 (1:0.5 (4), 1:0.75, 1:0.8, 1:1 (2))</li> <li>No differentiation by PO/SO; number of results is the same and defined by per M EUR allocated.</li> </ul>
Challenges with target setting	<ul> <li>Use of 2014-2020 data was noted by some programmes as not being very reliable, e.g. due to final 14-20 data not being available when targets were set.</li> <li>Target setting challenging due to interpretation issues making estimation challenging (3)</li> </ul>
Reasons for not using it	<ul> <li>Indicator too broad/abstract and programme wanted to take a more focused approach (3)</li> <li>Eocus on tangible actions prioritized (e.g. pilot actions) over tools/documents (enablers) (5)</li> </ul>
Guidance to applicants	<ul> <li>No interpretation (8) or calculation (9) issues encountered so far</li> </ul>
Challenges	• Some clarification needed around interpretation of e.g. 'take up' (3) and output-result link (1)



## **RCR79: Joint strategies & action plans taken up**

Contracting	<ul> <li>No particular challenges/very minor issues (6) or too early to tell (4)</li> </ul>
Project monitoring	<ul> <li>Too early to assess (6)</li> </ul>
Validation	<ul> <li>Specific platform/tool created and in use (3)</li> <li>Platform/tool adapted from 2014-2020 (2) and requires higher effort (1)</li> <li>No particular challenges (3) or too early to tell (3)</li> <li>Systems designed to avoid double counting (1) and have multiple verifications (1)</li> </ul>
Counting	<ul> <li>No particular challenges (3) or too early to tell (4)</li> <li>Double counting an issue due to design of data systems (1)</li> <li>Strategies/communication in place to avoid double counting issues (2)</li> </ul>
Communication on results	<ul> <li>Too early to reflect on experience (4)</li> <li>Communication on results via e.g. website (5), events/campaigns (3), newsletters (2).</li> </ul>
Any proposed amendments	<ul> <li>Count # of institutions adopting the strategy/action plan (1) / need to better measure the implementation of the strategy (2)</li> <li>Drop the indicator and use RCR104 with RCO83 instead (1)</li> </ul>
Additional comments	<ul> <li>Ambiguity around time frame (post- project completion) makes data collection difficult; what is the duration for a strategy to be 'taken up'? (2)</li> </ul>
Conclusion	<ul> <li>Fit for wide uptake and wide coverage: used across POs 1,2, 3, 4 and ISOs</li> <li>Some clarifications for EC definition on time frame/measurement of 'taken up'</li> <li>Target setting often linked to RCO83 or based on 2014-2020</li> <li>No major difficulties in verification of outputs expected, but too early to tell</li> <li>For counting: 30% experienced no difficulties, 40% too early to tell</li> </ul>





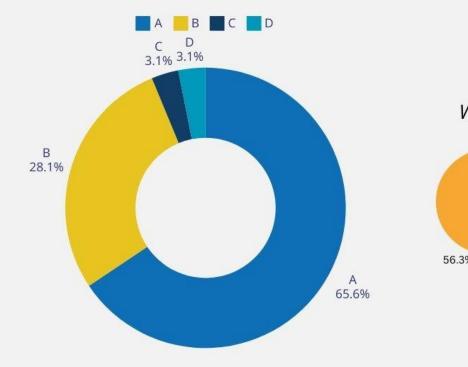
## Preliminary results from the survey

Thank you for filling in the online survey!!!





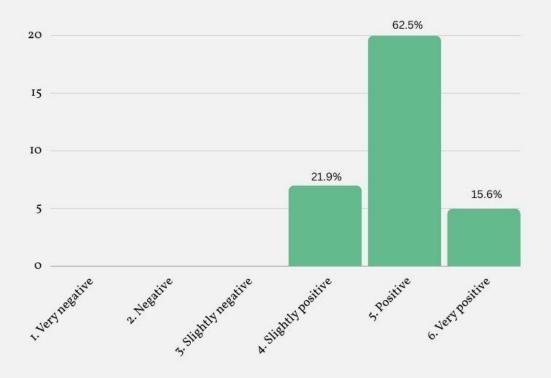
Which Interreg strand do you represent?



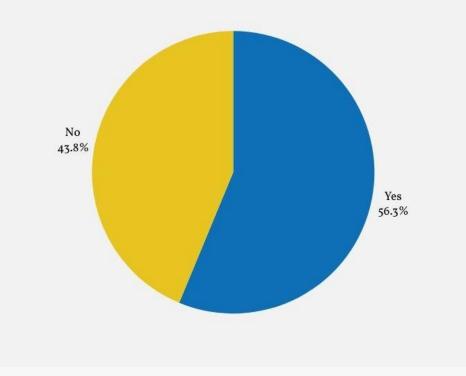
What is your role?



What is your opinion on the extended list of common indicators for 2021-2027, compared with previous programming periods?

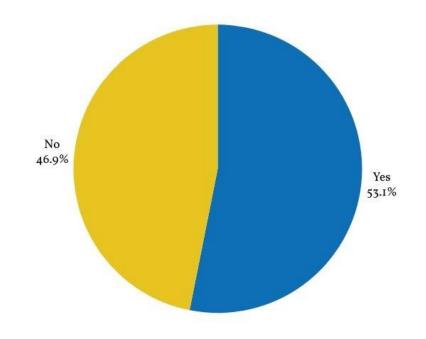


Has your programme opted for ERDF/mainstream common indicators in addition to Interreg-specific common indicators?



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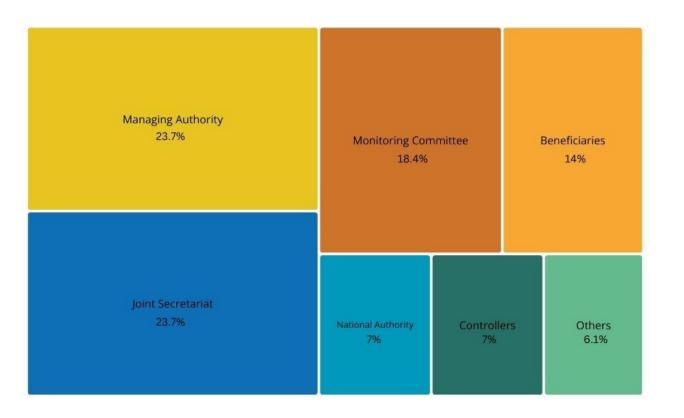
Are there any major operations/outputs/results in your programmes not covered by Interreg common indicators?





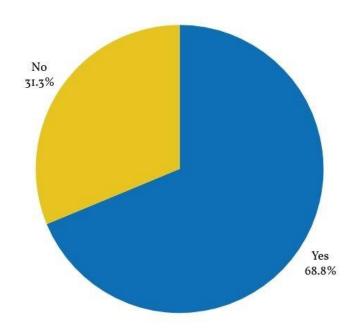
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For which stakeholders are the indicators most useful?

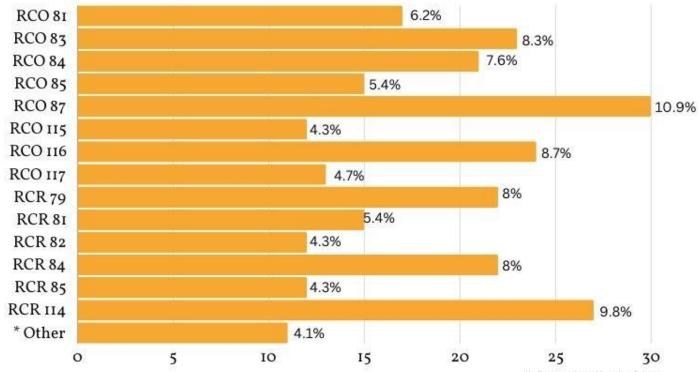




In general, did you encounter any challenges with the selected indicators?



### Which Interreg common indicators do you use in your programmes?



\*Indicators selected less than 3 times

RCO 81 - Participations in joint actions across borders

RCO 82 - Participation in joint actions promoting gender equality, equal opportunities and social inclusion

RCO 83 - Strategies and action plans jointly developed

RCO 84 - Pilot actions developed jointly and implemented in projects

RCO 85 - Participations in joint training schemes

RCO 86 - Joint administrative or legal agreements signed

RCO 87 - Oganisations cooperating across borders

RCO 90 - Projects for innovation networks across borders RCO 115 - Public events across borders jointly organised

RCO 116 - Jointly developed solution

RCO 117 - Solutions for legal or administrative obstacles across border identified RCO 118 - Organisations cooperating for the multi-level governance of macroregional strategies RCO 120 - Projects supporting cooperation across borders to develop urban-rural linkages RCR 79 - Joint strategies and action plans taken up by organisations

RCR 81 - Completion of joint training schemes

RCR 82 - Legal or administrative obstacles across borders alleviated or resolved

RCR 83 - Persons covered by joint administrative or legal agreements signed

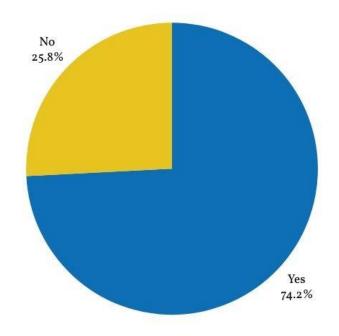
RCR 84 - Organisations cooperating across borders after project completion

RCR 85 - Participations in joint actions across borders after project completion

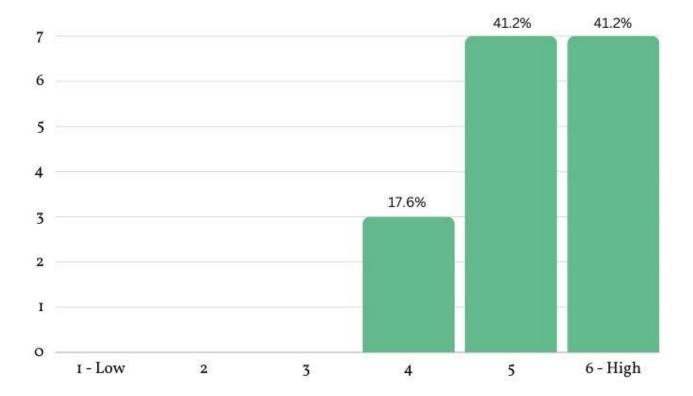
RCR 114 - Solutions taken up or up-scaled by organisations

24

Did you find it easy to find indicator pairs you are using with a direct quantitative link between output (=RCO) and result (=RCR)?



Does the indicator measure relevant outputs/results of the actions financed by the programme?



6



## Wrap up and next steps

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## Indicator exchange next steps

22-23 October	Oct/Nov	25-26 November	2025
hybrid meeting, Vienna	Share report for comments	Meeting, Brussels	Online meetings
hybrid meeting (lunch–lunch) to discuss the findings from the survey and results of previous discussions	Share the indicator report with Interreg programmes and ask for comments	Harvesting event, present the findings from the survey and results of previous discussions	<b>Exchange on</b> <b>indicators</b> to be continued, especially focus on 2027+

28



INTERACT Autumn Calendar Certified Training course programme

> Academy.Interact.eu Academy@Interact.eu

### September 2024

- Interreg for beginners
- Interreg programme evaluation (Practitioners level)
- Video making in Interreg\*

### October 2024

- Interreg project assessment, monitoring and verification\*
- Interreg management verifications
- SCOs for practitioners (Practitioners level)\*

### November 2024

- Generative AI for Interreg communication
- Interreg project management
- Programme introduction for beginners
- \* Certified Training includes an in-person meeting





#### January 2025

Interreg programme evaluation (Practitioners level)

INTERACT 2025 outlook: Evaluation CT Certified Training course programme

November 2025

Interreg programme evaluation (Foundation level)

Academy.Interact.eu Academy@Interact.eu



## Thank you for being here!

Your opinion matters to us.

Please take a few minutes to provide us with feedback to help us improve our services.



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## **Background:** Already discussed

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## **RCO83: Strategies & action plans jointly developed**

Programming	<ul> <li>In use for (10):</li> <li>SOs: 1.1, 1.2, 2.1, 2.2, 2.4, 2.5, 2.6, 2.7, 3.1, 4.2, 4.9 (PEACE+), ISO1, ISO2, all [CE, DRP (except for ISO1)]</li> </ul>
Definition & interpretation issues	<ul> <li>More precise explanation of key terms (i.a. linking it to MRS dimension) or to SO theme (3)</li> <li>Handling if several topics covered (relate to 'dominant one') (3)</li> <li>Clarification regarding 'jointly developed' (drafted together) (3)</li> <li>Action plan also on basis of an already existing strategy (4)</li> </ul>
Calculation approach	<ul> <li>Based on data from 2014-2020 (average project budget, ccost per strategy etc.)</li> <li>Assumption on strategies per project (either general or differentiated per SO)</li> </ul>
Challenges with target setting	<ul> <li>Estimations of type of output (if several RCOs on offer), cost per output and success rate per project and first time of perceived as challenging</li> <li>First time small-scale projects in TN programmes</li> </ul>
Reasons for not using it	Choice of RCO 116 (solutions) as more open option covering also this (1)
Guidance to applicants	<ul> <li>Majority encountered no difficulties up to now</li> </ul>
Challenges	<ul> <li>Confusion with other documents such as guidelines (1)</li> <li>Counting format: rather count as one with regional specifications instead of several regional ones (1)</li> </ul>
Contracting	<ul> <li>In some cases target revision necessary but not considered a major issue by the majority</li> </ul>
Project monitoring	<ul> <li>Some programmes provide clear-cut definition about the character of the expected output</li> </ul>
Validation	<ul> <li>Progamme introduced internal benchmarking system and coordination procedure (1)</li> </ul>
Counting	<ul> <li>Either no diffiiculties (5) or too early to say (4)</li> <li>Need for clear demarcation line to RCO 116 (1)</li> </ul>

## **RCO83: Strategies & action plans jointly developed**

Communication on results	<ul> <li>Eventually not suitable for direct communication with national policy-makers: owing to negative connotation of terms 'strategy' and 'action plans' perceived as risk (1)</li> </ul>
Any proposed amendments	<ul> <li>Consider that that revision/ update of existing strategies to be considered under this indicator</li> <li>Rename the indicator to something like 'Jointly developed and utilized evidence and placed- based tools for territorial development' or similar variations (1)</li> <li>Link it to a result indicator measuring the implementation of the strategy or action plan by the partners who developed it; follow-up to the strategy/action plan over a reasonable period of time after the end of the project or even during the implementation period of a longer-term project (1)</li> </ul>
Additional comments	<ul> <li>The indicator does not capture other type of strategis documents such as master plans (in evironment sector it is more common to develop master plans compared to strategies)/ policy papers etc. and there is no other Interreg common output indicator that can be used (1)</li> <li>Opting for strategies as target unit alone may prioritize quantity over quality (1)</li> </ul>
Conclusion	<ul> <li>Fit for wide uptake and wide coverage: used across POs 1,2, 3 and 4, ISOs</li> <li>Some clarifications to EC definition putting it in context of programme / SO</li> <li>Target setting based on 2014-20</li> <li>No major difficulties in verification of outputs expected</li> <li>For counting: half expects / experienced no difficulties, for half too early</li> </ul>

## RCO84: Pilot actions developed and implemented jointly 1/2

Programming	<ul> <li>In use for (19 out 22):</li> </ul>
	1.2, <b>1.4</b> , 2.1, 2.2., 2.3, <b>2.4</b> , 2.5., 2.6, <b>2.7</b> , 2.8., 3.1, 3.2., 4.1., 4.2, <b>4.6</b> , ISO1
Definition & interpretation issues	<ul> <li>Many programmes adhered to the official definition provided by the EC staff working document</li> <li>A few programmes made minor adaptations to reflect specific objectives (SOs) or internal requirements from the 2014-2020 period</li> <li>Several programmes provided detailed clarifications on what constitutes a pilot action</li> </ul>
Calculation approach	<ul> <li>Programmes often relied on assumptions and professional judgement due to the lack of concrete data. This included estimating targets based on previous projects, historical data, and expectations at the programming stage.</li> </ul>
Challenges with target setting	<ul> <li>Some programmes faced challenges due to the late start of the programme, the introduction of new elements (e.g., PO5, direct support to SMEs), and the unreliability of targets from previous periods.</li> <li>Several programmes reported no specific challenges or found the process straightforward</li> </ul>
Reasons for not using it	<ul> <li>did not fit in IL</li> <li>due to a diversified budget, thematic focus, infrastructure components, and time constraints, this was challenging for social innovation projects</li> </ul>
Guidance to applicants	<ul> <li>No significant interpretation issues because of proactive guidance (resolved through existing guidance documents, factsheets, and explanatory sessions)</li> <li>Applicants misunderstood how to count pilot actions, such as assuming multiple counts for the same tool tested in different areas or confusing small-scale investments with pilot actions.</li> </ul>
Challenges	<ul> <li>Many programmes indicated they had not faced significant challenges with applicants regarding calculation issues</li> <li>Some programmes did encounter specific challenges, such as clarifying whether to count pilot actions based on the number of territories/sites or the distinct characteristics of the pilot actions</li> </ul>

## **RCO84: Pilot actions developed and implemented jointly 2/2**

Contracting	<ul> <li>Need to amend or change applicants' targets limited due to projects being in early stages or ongoing without significant issues</li> <li>Some programmes mentioned that adjustments to target values were necessary during the contracting phase, especially when applicants had misinterpreted or incorrectly set their targets initially.</li> <li>Through clear communication and guidance during the contracting phase, adjustments were easily managed</li> </ul>
Project monitoring	<ul> <li>Programmes are generally at an early stage</li> <li>Several programmes have prepared templates, methodologies, and guidance documents for monitoring indicators.</li> </ul>
Establish a validation system	<ul> <li>IT platforms that evolved from previous programming periods to facilitate reporting and assessment</li> <li>The practical implementation and effectiveness of these validation systems will be assessed with the submission of final progress reports, typically due in early 2025.</li> <li>Some programmes are still in preparation or early stages stage</li> </ul>
Counting or double-	• The majority of programmes have not encountered difficulties with counting or double-counting pilot actions
counting issues	so far (still early or awaiting the first project reports for submission)
Communication on results	<ul> <li>Many programmes emphasize communicating achievements through project stories and qualitative evidence of benefits to target groups</li> <li>Utilization of Communication Channels (as social media, publications, events, and dedicated sections on programme websites)</li> </ul>
Any proposed amendments	<ul> <li>Many programmes see no need for amendments to the indicator.</li> <li>Indicator definitions satisfactory - no urgent or widespread calls for amendments. Ensure on clarity in interpretation and possibly refining common practices related to target setting and reporting</li> </ul>
Conclusion	<ul> <li>RCO84 is generally perceived positively as a clear and practical measure of project outputs</li> <li>There was a specific suggestion to consider linking RCO84 with other related indicators like RCO116 and RCR104</li> </ul>

## **RCR104: Solutions taken up or up-scaled**

Programming	In use for (21):
	SOs 1.1, 1.2, 1.3, 2.1, 2.4., 2.5, 2.6, 2.7, 2.8, 4.6, 5.2, ISO1, all (4),
Definition & interpretation issues	<ul> <li>Clarification on terms 'taken-up or up-scaled (4) - e.g. organisation not using it before or expanding its use</li> <li>Definition what 'solution means (1)</li> <li>Clarification that organisation adopting does not have to be PP (1)</li> <li>Specific sub-components related to 1) SSPs and regular projects</li> <li>Hint to corresponding RCO 84 (4) or RCO 116 (1)</li> <li>No difficulties /easy to understand (9)</li> </ul>
Calculation approach	<ul> <li>Based mainly on data from 2014-2020 – average project size and numbers (2)</li> <li>Link to targets for RCO 84 or 116 (1:1 or 1:0.5) (8) or RCO 87 (1:0.3) (1)</li> <li>Generic assumptions such as 1 per project and 20% of small-scale projects (SSPs) (3)</li> </ul>
Challenges with target setting	<ul> <li>Estimations perceived as challenging (4) – in particular for new elements such as SSPs (1)</li> <li>Not perceived as challenging (9)</li> </ul>
Reasons for not using it	<ul> <li>Structure of the programme, a diversified budget, most SOs with an infrastructure component (i.e. hard investment projects), time pressure, N+3 (no time to launch one call for pilot actions/solutions than another for the uptake/up-scale in a programme period) (1)</li> <li>RCR does not match RCO 116 – specific RI has been developed (1)</li> </ul>
Guidance to applicants	<ul> <li>No difficulties up to now (6)</li> <li>For some difficult to switch to take-up and/or up-scaling – they stick to detailing output (2) or think it is automatically met (1)</li> <li>Difficulties similar as for RCO 116</li> </ul>
Calculation	<ul> <li>No or minor difficulties (10)</li> <li>Some projects counted organisations instead of solutions (1)</li> <li>Some use same as for RCO 116 – perceived as overly optimistic</li> </ul>
Contracting	<ul> <li>No particular challenges or minor ones (6)</li> <li>Revision of linked RCO leads to revision of RCR (2), other problems encountered (3)</li> </ul>

## **RCR104: Solutions taken up or up-scaled**

Project monitoring	<ul> <li>Specific template on follow-up for applicants provided (1)</li> <li>Specific instructions for applicants per indicator (1)</li> <li>Durability visit (1)</li> <li>Too early to say (5)</li> </ul>
Validation	<ul> <li>No difficulties (6) and clear-cut criteria developed (4)</li> <li>Quantitative indicators bear the risk of 'achievements on paper' instead of actual achievements (1)</li> </ul>
Counting	<ul> <li>Too early to say (9)</li> <li>No difficulties or not expected (5)</li> <li>No issues due to clear link to RCO (1)</li> </ul>
Communication on results	<ul> <li>Aggregate per OS used in communication (1)</li> <li>Long-term use could be presented through testimonials (1)</li> </ul>
Any proposed amendments	<ul> <li>Monitoring developments up to one year after the project completion is not feasible, therefore we would suggest removing from the definition the reference to this time-frame (1)</li> <li>It would make more sense to count the number of institutions which are taking up the solutions than the uptake of the solution as such (1)</li> <li>Rather counting number of scale-ups than of solutions; This adjustment would ensure that the project will focus not only on developing solutions but also on promoting them. Multiple counting would be possible (1)</li> </ul>
Additional comments	• Concrete indicator, showing that tangible things are done in cross-border cooperation (1)
Conclusion	<ul> <li>Fit for wide uptake and wide coverage: used across POs 1,2, 3 and 4, 5 and ISOs</li> <li>Some clarifications to EC definition putting it in context of programme / SO</li> <li>Target setting based on 2014-20 and link to corresponding RCOs (84, 116)</li> <li>No major difficulties in verification of outputs expected</li> <li>For counting: one quarter expects / experienced no difficulties, for three quarters too early</li> </ul>

# Other common output indicators selected by you...

#### **Common output indicators**

- RCO 07 Research organizations participating in joint research projects
- RCO 76 Integrated projects for territorial development
- RCO 81 Participations in joint actions across borders
- RCO 82 Participations in joint actions promoting gender equality, equal opportunities and social inclusion
- RCO 85 Participations in joint training schemes
- RCO 115 Public events across borders jointly organised
- RCO117 olutions identified for legal/admin. Obstaces
- RCO118 Organisations cooperating for the multi-level governance of macroregional strategies
- RCO120 Projects supporting cooperation across borders to develop urban-rural linkages

39

# Other common result indicators selected by you...

**Common result indicators** 

• RCR 82 - Legal or administrative obstacles across borders alleviated or resolved

# Programme specific indicators proposed by you... 1/2

### **Programme specific indicators**

- Organisations with increased institutional capacities due to their participation in cooperation activities across borders
- Policy instruments addressed
- People with increased capacity due to their participation in the Platform activities
- Organisations with increased capacity due to their participation in interregional cooperation
- Tools implemented for mitigating pollution
- Interregional policy learning events organised
- Good practices identified
- Policy instruments improved thanks to the projects

41

# Programme specific indicators proposed by you... 2/2

### **Programme specific indicators**

- Funds influenced
- Population benefiting from protection measures against climate related natural disaster
- Tools implemented for mitigating pollution
- Investments in education, training and life-long learning services
- Population living within the area covered by the tools implemented for mitigating pollution

## PRESENTATION

## PSI: Organisations with increased institutional capacities due to their participation in cooperation activities across borders

Programming	In use for (5 out of 22):
rogrammig	SOs 1.1, 1.2, 1.4, 2.1, 2.3, 2.4, 2.5, 2.6, 2.7, 2.8, 3.1, 3.2, ISO6.6, All Sos except SO 4,1, Priority 4
Definition & interpretation issues	<ul> <li>The indicator was developed by several transnational programmes and was further adjusted to address programme needs.</li> <li>No difficulties /easy to understand</li> <li>The indicator is linked to both RCO87 and RCO84</li> </ul>
Calculation approach	<ul> <li>Assumptions on qualitative and quantitative analysis based on data from previous programming period</li> <li>Linked to targets for RCO 118 (1)</li> </ul>
Guidance to applicants	<ul> <li>No difficulties up to now (3);</li> <li>Factsheets were prepared and additional guidance was provided to the project partners (2)</li> </ul>
Calculation	<ul> <li>No or minor difficulties (3)</li> <li>Projects either set high values or did not count external organisations (1)</li> <li>Difficulties to understand the link between Output and Result (1)</li> </ul>
Contracting	No particular challenges or minor ones (5)
Project monitoring	<ul> <li>Indicator reporting module and/or specific survey within the partnership on follow-up for applicants provided (2)</li> <li>No practical implementation yet (3)</li> </ul>
Validation	<ul> <li>Quite a firm validation system put in place (3)</li> <li>To be created soon (2)</li> </ul>

Counting	<ul> <li>There is a risk of double counting at programme level, especially in the case of large organisations as for example universities, different departments are "hiding" behind the organisation's name. However those departments increase their institutional capacity within different contexts. How to decide at which level not to count organisations appearing more than once on the list? (2)</li> <li>No difficulties encountered (1)</li> <li>Not started yet (2)</li> </ul>
Communication on results	<ul> <li>Aggregated at programme level and used in communication activities/social media channels (3)</li> <li>Promote achievements in a thematic session of the programme website (1)</li> <li>Project stories (2)</li> <li>A dedicated section on the landing page of the project websites showing the target values for all indicators per project (1)</li> <li>No experience yet (1)</li> </ul>
Any proposed amendments	<ul> <li>It is still too early to take conclusions (1)</li> <li>No (1)</li> </ul>
Additional comments	There was no common indicator that could capture the dimension of increased institutional capacity.